

**Action Plan for 2027-2030
for implementation of the Strategy of the IGC TRACECA for development of the international transport corridor
“Europe-the Caucasus-Asia” for 2027-2036**

№	Content of activity	Form of completion	Responsible for implementation	Date for implementation	Comments
1.	Institutional development and improvement of the legal framework in the field of international transport, customs procedures and international trade				
1.1	Active cooperation of the customs authorities of the MLA member states, in coordination with international organizations including expert consultations and thematic working sessions with a view to harmonizing customs procedures	Workshops, videoconferences, webinars, trainings	PS IGC TRACECA, Authorized customs authorities of the MLA member states	At least 2 times a year	
1.2	Gradual transition to paperless electronic systems for international customs transit between the MLA member states (e-TIR, NCTS, CATS/ICE CAREC, etc.) <u>with a specific focus on ensuring greater compatibility and the expansion of the NCTS/T1 framework across the corridor with a view to eliminating procedural gaps for transit from Central Asia and the Caucasus to Europe</u>	Activities Report, launch and application of IT systems	Authorized customs authorities of the MLA member states	2027-2030	
1.3	Consider the possibility of mutual recognition of Authorized Economic Operators at bilateral level as well as development and conclusion of a multilateral TRACECA Agreement on Mutual Recognition of the Authorized Economic Operators.	Activities Report, draft multilateral agreement	PS IGC TRACECA, authorized customs authorities of the MLA member states	2027-2030	
1.4	Considering the possibility of organizing joint checkpoints at the borders between the interested MLA member states	Activities Report	Governments, authorized bodies of the MLA member states	2027-2030	
1.5	Adoption and implementation of a harmonized legal framework and mechanisms for advance information on goods transported along the TRACECA corridor between customs and other competent authorities of the MLA member states including the use of digital solutions and electronic data exchange, <u>as well as the establishment of unified benchmarks and standards for customs declaration and registration at BCPs, to ensure predictability and eliminate interpretive discrepancies</u>	Agreement on Digitalization (with potential development of a common electronic interchange platform), report on bilateral advance information exchange	PS IGC TRACECA, Governments/authorized bodies of the MLA member states	2027-2030	
1.6	Adoption and implementation of a harmonized legal framework for the acceptance of electronic transport documents by customs and other competent authorities, including mutual recognition of foreign electronic signatures in transport documents	Agreement on Digitalization, Activities Report	PS IGC TRACECA, Governments/authorized bodies of the MLA member states	2027-2030	
1.7	Conducting analysis and developing measures to ensure smooth, efficient and cost-effective sea/land access	Analysis, Activities Report	PS IGC TRACECA, authorized customs authorities of the MLA member states	2027-2030	In accordance with Awaza Programme of Action for Landlocked

Добавлено примечание ([GY1]): Proposal of Azerbaijan

Добавлено примечание ([GY2]): Proposal of Azerbaijan

	by all modes of transport (for landlocked developing countries) based on freedom of transit in accordance with applicable norms of international law				Developing Countries 2024-2034
1.8	Considering the possibility of developing standardized requirements for cross-border transport infrastructure and transit between landlocked developing countries and transit countries	Activities Report	Authorized customs authorities of the MLA member states	2027-2030	In accordance with Awaza Programme of Action for Landlocked Developing Countries 2024-2034
1.9	Updating and implementing the TRACECA Digital Concept	Updated Concept, Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
1.10	Considering the possibility of applying a more favorable tax policy for international transport (in particular, for transit transport and environmentally friendly transport)	Activities Report	Governments/authorized bodies of the MLA member states	2027-2030	
1.11	Updating the Methodology for the generation of statistical data along the routes of the TRACECA corridor	Updated Methodology, Statistics Report	PS IGC TRACECA, NS in the MLA member states/authorized bodies of the MLA member states	2027	
1.12	Updating the Methodology of evaluating checkpoints and conducting their performance evaluation along the TRACECA corridor	Updated Methodology, Checkpoints evaluation report	PS IGC TRACECA, NS in the MLA member states/authorized bodies of the MLA member states	2027	
1.13	Conducting an analysis of the implementation of international agreements concluded within the framework of TRACECA and considering the possibilities of expanding the membership	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
1.14	Establishment of Ad-hoc commissions and groups to monitor the implementation of activities/objectives and resolution of the problems occurring in the event that the MLA member states fail to comply with them	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	On a permanent basis	
1.15	Formation and annual updating of the TRACECA Corridor Bottleneck Matrix in order to identify key problems and directions for their elimination	Bottleneck Matrix	PS IGC TRACECA, National Secretaries in the MLA member states, authorized bodies of the MLA member states	Annually	
1.16	Definition and implementation of key performance indicators (KPIs) <u>to achieve the Strategy targets: reducing border crossing time to 2 hours by 2030, decreasing delivery times by 30% by 2036, and reaching 80% digitalization by 2032.</u>	Methodology, regular reports	PS IGC TRACECA, National Secretaries in the MLA member states, authorized bodies of the MLA member states	2027	
1.17	Conducting an independent third-party evaluation of the relevance and effectiveness of TRACECA in order to prepare recommendations for its further improvement	Report	PS IGC TRACECA, National Secretaries in the MLA member states, third-party organization	2027	
1.18	Use of institutional mechanisms of TRACECA including the TRACECA Fund and the TRACECA Business Council to develop investment and financial dialogue in support of corridor development projects	Activities Report	PS IGC TRACECA, members of the Steering Committee of the TRACECA Fund, National Secretaries in the MLA member states	2027-2030	

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удалено: to assess the results of the measures outlined in the Action Plan (time and cost indicators for transportation along specific freight routes)

1.19	Conducting TRACECA Investment Forum / conducting regular B2B and B2G sessions to attract investments into corridor development	Materials and outcomes of the Investment Forum, Activities Report	PS IGC TRACECA, members of the Steering Committee of the TRACECA Fund, National Secretaries in the MLA member states, authorized bodies of the MLA member states	Second half of 2027 / annually	
1.20	Continuation of work on the draft Agreement between railway operators on electronic interchange of CIM/SMGS consignment note data	Activities Report / draft Agreement	PS IGC TRACECA, authorized bodies of the MLA member states	2027	
1.21	Continuation of work on the draft Agreement on application of electronic documents along TRACECA routes	Activities Report / draft Agreement	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2028	
1.22	Consideration of the possibility of working jointly with the World Bank on implementation of the "platform of platforms" concept and digital hubs	Activities Report	PS IGC TRACECA, World Bank, authorized bodies of the MLA member states	2027-2028	
1.23	Consideration of the possibility of updating existing and developing new Technical annexes to the TRACECA MLA (including in the field of digitalization)	Activities Report, draft Technical annexes	PS IGC TRACECA, National Secretaries in the MLA member states, authorized bodies of the MLA member states	2027-2030	
1.24	Implementation of key directions of the TRACECA Reform Concept Note in order to enhance the effectiveness of TRACECA activity and adapt its mechanisms to modern conditions	Activities Report	PS IGC TRACECA, National Secretaries in the MLA member states, authorized bodies of the MLA member states	2027-2029	
1.25	Compiling a list of priority TRACECA investment projects for 2027-2030	List of projects (by scheme: country – project title – estimated cost – estimated implementation period)	PS IGC TRACECA, National Secretaries in the MLA member states, authorized bodies of the MLA member states	2027	
1.26	Regular conduction of advanced training and training programs as well as joint workshops with international organizations in the field of transport and logistics	Training programs, reports on trainings/workshops conducted	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030 (annually)	
1.27	<u>Implementation of coordinated national measures and joint border controls to achieve the strategic target of international border crossing time of no more than 2 hours for road vehicles by 2030</u>	<u>Activities Report</u>	<u>PS IGC TRACECA, National Secretaries in the MLA member states, authorized bodies of the MLA member states</u>	<u>2027-2030</u>	
2. Railway sector					
2.1	Development and adoption of competitive through tariffs	Joint decision of the railway and maritime administrations as well as terminals and seaports	Railway and maritime administrations of the MLA member states	2027-2030	
2.2	Ensuring the transition to the application of electronic railway consignment notes (e-CIM/SMGS, e-SMGS)	Issuing a CIM/SMGS electronic consignment note	Railway and maritime administrations/relevant authorities of the MLA member states	2027-2030	

отформатировано: английский (США)

Добавлено примечание ([GY4]): Proposal of Azerbaijan

2.3	Improving the predictability and adherence to container train schedules	Activities Report	Railway administrations/relevant authorities of the MLA member states	2027-2030	
2.4	Development of electronic interchange and integration between IT systems of the railway and maritime administrations of the MLA member states with the possibility of integration with customs authorities	Activities Report	Railway and maritime administrations/relevant authorities of the MLA member states	2027-2030	
2.5	Development of regular container traffic	Activities Report	Railway administrations of the MLA member states	2027-2030	
2.6	Creation/continuation of the activity of working groups for close cooperation between the railways of the MLA member states on specific pilot projects and activities including, as one of the key areas, the elimination of systemic limitations on the movement of rolling stock (empty wagons, platforms, and containers) to boost rail-based throughput and mitigate operational delays.	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
2.7	Construction, rehabilitation, reconstruction and electrification of railway lines, and their integration into the international railway network by attracting investments	Activities Report	Authorized bodies of the MLA member states	2027-2030	
2.8	Renewal of the rolling stock	Activities Report	Authorized bodies of the MLA member states	2027-2030	
2.9	Expanding interaction with existing transport routes in order to enhance the connectivity and competitiveness of the TRACECA corridor	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
3.	Motorways of the Sea, railway-ferry communication and maritime routes				
3.1	Adoption and implementation of national plans until 2030 for inclusion in the White List under the Paris Memorandum, given the study of the main reasons and the identification of any factors contributing to the inclusion in the White List and the assessment of the responsibility of the recognized organization	Plan of Events, Activities Report	Authorized bodies of the MLA member states	2027-2030	Remains relevant
3.2	Accession to and further implementation of the provisions of the International Convention for the Control and Management of Ships' Ballast Water and Sediments	Taking measures at the national level	Authorized bodies of the MLA member states	2027-2030	
3.3	Ratification of the Maritime Labour Convention (MLC ILO) 2006	Notification on ratification	Authorized bodies of the MLA member states	2027-2030	
3.4	Ratification of the International Convention for the Control and Management of Ships' Ballast Water and Sediments (BWM-2004)	Notification on ratification	Authorized bodies of the MLA member states	2027-2030	
3.5	Accession to the International Convention on Facilitation of International Maritime Traffic (FAL – 1965)	Notification on accession	Authorized bodies of the MLA member states	2027-2030	

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3.6	Enhancing alignment of national maritime safety codes with the International Ship and Port Facility Security Code (ISPS)	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.7	Implementation of regular ferry and feeder traffic between the ports of the MLA member states on the Caspian and Black Seas	Launch of ships according to the approved schedule	Shipping companies of the MLA member states	2027-2030	
3.8	Launch of an online board with information about arriving and departing ships on the websites of seaports and carriers	Information on the website	Maritime administrations of the MLA member states	2027	
3.9	Ensuring the placement and updating the information on port and terminal charges on the official websites of seaports with the function of an online-calculator	Activities Report	Seaports of the MLA member states	2027-2030	
3.10	Considering the possibility of converting the ship register into electronic registers for the storage and exchange of electronic certificates (related to the ship)	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.11	Use of electronic information for more targeted ship inspections, inspection of high-risk ships using a risk-based approach	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.12	Introduction of a training program for all newly hired inspectors and auditors, improving the system to define training needs for specific roles and functions and conducting periodic training	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.13	Development and adoption of key efficiency indicators for monitoring the operation of the national fleet	Activities Report	Authorized bodies of the MLA member states	2027	
3.14	Support for the application of electronic certificates to facilitate the operation of flag and port States in the framework of the IMO	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.15	Harmonization and standardization of the state port control inspection in the Caspian Sea and Black Sea region	Activities Report	Authorized bodies of the MLA member states	2027-2028	
3.16	Study of best practices on the use of behaviour algorithms to detect unusual or suspicious behaviour of a ship within the automatic behaviour monitoring function (e.g., European Maritime Agency and others)	Activities Report	Authorized bodies of the MLA member states	2027-2028	
3.17	Analysis of gaps in measures to address the maritime cybersecurity issues as well as the development, identification and exchange of best practices on cybersecurity for the maritime cluster	Activities Report	Authorized bodies of the MLA member states	2027-2028	
3.18	Development of measures for effective control over the detection and subsequent observation of pollution from ships	Activities Report	Authorized bodies (jointly with law enforcement authorities) of the MLA member states	2027-2030	
3.19	Ensuring sufficient port reception facilities in accordance with international requirements and taking measures to provide prior notification of waste in order to prevent unreasonable ship delays and plan for efficient waste delivery	Activities Report	Authorized bodies of the MLA member states	2027-2030	

3.20	Controlling greenhouse gas emissions from ships by contributing to the improvement of national action plans which include the policy in accordance with the Initial IMO Strategy on reduction of GHG emissions from ships	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.21	Development of procedures for rapid testing and on-site analysis of inspection of marine fuel sampling to prevent sulphur emissions	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.22	Development of solutions to tackle operational pollution such as exhaust gas cleaning systems and on-board water treatment systems at ports	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.23	Development of stronger measures to respond to shipwrecks and cargo / container losses in territorial waters, so that the "polluter would pay" for treatment costs	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.24	Promoting the development of onshore electricity supply in ports in order to reduce emissions to the atmosphere and ensuring sufficient capacity of the onshore electricity infrastructure	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.25	Encouraging the use of e-learning modules at MaKC provided by the European Maritime Safety Agency	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.26	Promoting risk management procedures as well as conducting emergency drills and training to prepare crew members for actions in real-life emergency situations	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.27	Improving the maintenance of refrigerated containers to ensure the quality and optimal temperature of sensitive cargo in seaports	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.28	Considering the possibility of providing differentiated services (other than cargo handling) in ports (for example, container repair services, container washing services)	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.29	Introduction of the quality management system in the field of sea and river transport (public sector)	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.30	Ensuring the submission to customs and maritime authorities (within the Maritime Single Window) in electronic form of advance information on ships and cargo, passengers and crews as well as transport and shipping documents for international maritime transport	Activities Report	Authorized bodies of the MLA member states	2027-2030	
3.31	Implementation of pilot projects under the "Maritime Single Window" between the ports of the Caspian Sea	Activities Report, results of pilot projects	PS IGC TRACECA, maritime administrations and port authorities of the MLA member states	2027-2028	
3.32	Development and implementation of fleet renewal and expansion programs including the commissioning of vessels with larger capacity	Activities Report, national programmes / investment projects	PS IGC TRACECA, maritime administrations and port authorities of the MLA member states	2027-2030	
4.	Road sector				

4.1	Transition to electronic exchange of bilateral permit forms for bilateral and transit transportations as well as transport to / from third countries	Launch of national information systems	Authorized bodies of the MLA member states	2027-2028	
4.2	Transition to e-CMR for transport operations between the MLA member states	Launch and application of e-CMR	Authorized bodies of the MLA member states	2027-2030	
4.3	Transition to the electronic format of the TRACECA multilateral permits system	Launch and application of electronic permits	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
4.4	Practical implementation of the TRACECA Agreement on Single Transit Permit	Approved Technical Manual for the Single Transit Permit (STP) information system (web portal) functioning STP information system (web portal)	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2028	
4.5	Launch of the TRACECA unified digital system <u>including blockchain-based data exchange</u>	The TRACECA unified digital system	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
4.6	Development of transportation by semi-trailers with replacement, regardless of the country of registration	Pilot projects	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
4.7	Implementation of measures to reduce mortality and injuries caused by road traffic accidents by 50% by 2030	Analytical report based on national statistics and the WHO Global Status Report on Road Safety Activities Report	Authorized bodies of the MLA member states	2027-2030	In accordance with the objectives of the UN Decade of Action for Road Safety 2021-2030
4.8	<u>Establishment of simplified and harmonized visa regimes for professional truck drivers among the MLA member states, including the transition to electronic visa formats, reduction of administrative barriers for transport personnel, and ensuring the long-term validity of visas to enhance corridor fluidity</u>	Launch of national information systems	Authorized bodies of the MLA member states	2027-2030	White Paper
4.9	Adoption / implementation of action plans for the introduction of intelligent transport systems with flow management elements on major international routes at the national level	Launch and operation of the ITS	Authorized bodies of the MLA member states	2027-2030	
4.10	Improvement and development of road and roadside infrastructure on the TRACECA routes	Activities Report	Authorized bodies of the MLA member states	2027-2030	
4.11	Application of information technologies in the road industry including management of road assets and road maintenance	Activities Report	Authorized bodies of the MLA member states	2027-2030	
4.12	Continuing the automation of transport and weights\dimensions control processes	Activities Report	Authorized bodies of the MLA member states	2027-2030	
4.13	Increasing the competitiveness and attractiveness of TRACECA road routes	Activities Report	Authorized bodies of the MLA member states	2027-2030	
4.14	Ensuring the proper servicing of crews of vehicles that perform international road transportation (service parking for cargo vehicles – Track Parking)	Activities Report	Authorized bodies of the MLA member states	2027-2030	

Добавлено примечание ([GY6]): Proposal of Azerbaijan

удалено: Transition to issuance of visas to drivers of motor vehicles in electronic format

Добавлено примечание ([GY7]): Proposal of Azerbaijan

4.15	Expansion of network of automatic photo - video surveillance systems of offenses and the weighing system in motion (WIM)	Activities Report	Authorized bodies of the MLA member states	2027-2030	
4.16	Equipping checkpoints with modern inspection equipment (e.g., X-ray and other scanners, multi-functional dynamic scales, cameras, sensors, etc.) with the possibility of using the obtained data within the TRACECA digital corridor	Installation of equipment and use of IT systems (in accordance with TRACECA recommendations on minimum equipment requirements at checkpoints)	Authorized bodies of the MLA member states	2027-2030	
4.17	Ensuring the operation of at least one "green lane" of the TIR at each checkpoint where possible	Presence and operation of the "green lane"	Authorized bodies of the MLA member states	2027-2030	
4.18	Use of electronic queue systems at checkpoints and launch of online booking	Activities Report	Authorized bodies of the MLA member states	2027-2030	
4.19	Implementation of pilot projects for AI-powered automated X-ray image analysis and integration of permanently integrated IoT devices on containers for real-time monitoring across the TRACECA corridor	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
5.	Inland waterways				
5.1	Observance of staffing requirements for inland navigation	Activities Report	Authorized bodies of the MLA member states	2027-2030	
5.2	Promoting the digital integration of IWT into an intelligent and sustainable supply chain	Activities Report	Authorized bodies of the MLA member states	2027-2030	
5.3	Encouraging logistics operators to use more IWT and develop marketing strategies to attract and provide information to consumers and enterprises	Activities Report	Authorized bodies of the MLA member states	2027-2030	
5.4	Ensuring the reliability of the network in order to guarantee the smooth flow of goods and prevent delays	Activities Report	Authorized bodies of the MLA member states	2027-2030	
6.	Air transport				
6.1	Advanced training through conducting training courses for the public sector	Report on courses conducted	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
6.2	Implementation of e-Freight in order to provide advance information including for customs purposes	Report on implementation and application	Authorized bodies of the MLA member states	2027-2030	
6.3	Adoption of national plans for the transition to low-carbon fuels by 2030	Plan	Authorized bodies of the MLA member states	2027-2030	
6.4	Increasing the air traffic between the MLA member states	Activities Report	Authorized bodies of the MLA member states	2027-2030	
6.5	Improving flight safety and aviation security	Activities Report	Authorized bodies of the MLA member states	2027-2030	
6.6	Strengthening the air transport system in landlocked developing countries in order to build efficient transit systems, increase their international competitiveness, strengthen regional cooperation and expand international trade	Activities Report	Authorized bodies of the MLA member states	2027-2030	In accordance with Awaza Programme of Action for Landlocked Developing Countries 2024-2034
7.	Hinterland connections, multimodal and logistics capabilities				

Добавлено примечание ([GY8]): Proposal of Azerbaijan

7.1	Development of combined transport along the TRACECA corridor including consideration of the possibility of conducting pilot transport operations (road-rail transport)	Report on results of pilot transport operations	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2028	
7.2	Implementation of projects for the construction of transport and class A logistics centres along the TRACECA corridor routes (connecting at least 2 modes of transport) including projects for which feasibility studies were previously prepared within the framework of technical assistance projects	Activities Report	Authorized bodies of the MLA member states	2027-2030	
7.3	Updating information on intermodal and logistics facilities along the TRACECA corridor routes	List of facilities	PS IGC TRACECA, authorized bodies of the MLA member states	2028	
7.4	Taking measures at the national level to improve the position of countries in the Logistics Performance Index	Activities Report	Authorized bodies of the MLA member states	2027-2030	
7.5	Simplification of multimodal transport through wider use of transport documents covering more than one mode of transport (where applicable), digitalization, electronic information interchange and reuse of data elements between transport documents in multimodal transport	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
7.6	Ensuring the application of the risk management system at checkpoints in accordance with the national legislation of the countries	Activities Report	Authorized bodies of the MLA member states	2027-2030	
7.7	Enhancing cooperation with international organizations (ICAO, IMO, OTIF, OSJD UNECE etc.)	Activities Report	PS IGC TRACECA, authorized bodies of the MLA member states	Constantly	
7.8	Evaluating the efficiency and current status of the port in order to maintain the productivity of ships at the berth and implement best-in-class practices	Activities Report	Authorized bodies of the MLA member states	2027-2030	
7.9	Encouraging close cooperation between railways and shipping lines to develop the necessary capacity by introducing pre-booking (prepayment) of ferry / train carrying capacity	Activities Report	Railway and maritime administrations of the MLA member states	2027-2030	
7.10	Conducting annual consultations with representatives of the private sector to identify current problematic issues	List of problematic issues	PS IGC TRACECA, authorized bodies of the MLA member states	Annually until 2030	
7.11	Creating the conditions necessary for attracting investments of the private sector and functioning of logistics and multimodal facilities	Report on the implementation of projects for the creation of logistics centers and their management	PS IGC TRACECA, authorized bodies of the MLA member states	2027-2030	
7.12	<u>Development of a unified B2B digital marketplace to provide real-time visibility and transaction capabilities for empty containers, wagons, and transport assets across all modes (rail, maritime, road)</u>	<u>Activities Report</u>	<u>Authorized bodies of the MLA member states</u>	<u>2027-2030</u>	

Добавлено примечание ([GY9]): Proposal of Azerbaijan