

ENPI 2011 / 264 459

## Logistics Processes and Motorways of the Sea II

in Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Moldova,  
Tajikistan, Turkmenistan, Ukraine, Uzbekistan

*Final Report – Annex 2*

*List of Meetings*

*September 2014*



This project is funded by  
the European Union



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Logistics Processes and Motorways of the Sea II

SCHEDULE OF THE MISSIONS / EVENTS IN MAY 2014 – SEPTEMBER 2014

Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<b>May 2014</b>		
<b>Moldova</b>		
Ministry of Transport and Road Infrastructure of the Republic of Moldova, Chisinau  Mr Andrei Cuculescu, National Secretary of the IGC TRACECA in Moldova Ms Elena Cacicovschii, Deputy Director of Department for International Relations and European Integration Mr Petru Mititiuc, Deputy Director of Land Transportation Department	Mr Andreas Schoen, Team Leader	<ul style="list-style-type: none"> <li>• Updates on LOGMOS project activities</li> <li>• Main recommendations of the LOGMOS Master Plan for Moldova</li> <li>• Relevance of recommendations to the Transport Strategy approved some months ago</li> <li>• Preparation of the national Action Plan for the implementation of the Master Plan</li> <li>• Association agreement with the EU and the adaptation of the legal background to EU rules</li> <li>• Financing possibilities of the road access to FIA Marculesti</li> </ul>
Ministry of Transport and Road Infrastructure of the Republic of Moldova, Chisinau  Mr Andrei Cuculescu, National Secretary of the IGC TRACECA in Moldova Mr Igor Zaharia, Head of Water Transport Department	Mr Andreas Schoen, Team Leader	<ul style="list-style-type: none"> <li>• Updates on LOGMOS project activities</li> <li>• Main recommendations of the LOGMOS Master Plan for Moldova in maritime and river transport</li> <li>• Preparation of the national Action Plan for the implementation of the Master Plan</li> <li>• New legislation implementing best international practice and reform the maritime administration</li> <li>• Situation in the river port of Giurgiulesti with regard to waste water and garbage disposal from ships</li> </ul>
Free International Airport Marculesti (FIAM), Chisinau  Mr Boris Muntean, Deputy Director	Mr Andreas Schoen, Team Leader	<ul style="list-style-type: none"> <li>• Current activities at Marculesti airport</li> <li>• Support of the new government</li> <li>• Status of the road access to the site</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<b>Kazakhstan</b>		
<p>Ministry of Transport and Communications of the Republic of Kazakhstan, Astana</p> <p>Mr Marat Saduov, National Secretary of the IGC TRACECA in Kazakhstan</p> <p>Ms Esembayeva N.B., Deputy Director of the Department of Water Transport</p> <p>Mr Meshitbaev, Head of the Department of Railway Transportation</p> <p>Mr Serik Bashimov, Deputy Director of Transit Policy and Transport Logistics Department</p> <p>Mr Detlef Pulsack, Team Leader of the IDEA II Project</p> <p>Mr Umurzakhov A., Expert of TRACECA National Secretariat</p>	<p>Mr Andreas Schoen, Team Leader</p>	<ul style="list-style-type: none"> <li>• Presentation of the draft LOGMOS Master Plan and the draft Road Map</li> <li>• Support of the IDEA 2 project in the implementation of the Master Plan</li> <li>• Recommendations of the LOGMOS Master Plan for Kazakhstan and submission of the country Road Map</li> <li>• Future cooperation and further steps to be taken</li> </ul>
<p>Globalink Logistics Group Ltd, Astana</p> <p>Mr Siddique Khan, President</p>	<p>Mr Andreas Schoen, Team Leader</p>	<ul style="list-style-type: none"> <li>• Status quo of the Silk Wind project</li> <li>• Bottlenecks at the border crossing</li> <li>• Assessment of the cargo availability for container block train</li> </ul>
<b>Ukraine</b>		
<p>Ministry of Infrastructure of Ukraine, Kiev</p> <p>Mr Konstantin Savchenko, Head of Strategic Infrastructure Development and Scientific-Technical Policy Department</p>	<p>Mr Andreas Schoen, Team Leader</p> <p>Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert</p>	<ul style="list-style-type: none"> <li>• Agenda and participants of Round Table meeting 26 May 2014</li> <li>• Main recommendations of the LOGMOS Master Plan for Ukraine</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<p>Round Table – National Action Plan for the Road Map Implementation, Kiev</p> <p>Mr Konstantin Savchenko, Head of Strategic Infrastructure Development and Scientific-Technical Policy Department</p> <p>Ms Yekaterina Deminska, Chief Specialist of the Perspective Development of Priority Transport Networks Division</p> <p>Ms Liliya Kondzerskaya, Chief Specialist of Strategy and Development of Maritime Transport and Infrastructure Division</p> <p>Mr Sergey Dobrohod, Director of the Department of Automobile Transport and Strategic Development of Roads</p> <p>Mr Yuriy Tomchuk, Chief Specialist of Strategy and Development of Transportation and Logistics on Railway Division</p> <p>Ms Tatiana Strishenets, Chief Specialist of International Law at the Legal Department</p> <p>Mr Anatoliy Tymenko, Engineer of SE «Ukrainian Sea Ports Authority»</p> <p>Ms Olga Sanina, Deputy Head of Tariffs of the Main Commercial Department of Ukrzaliznytsia</p> <p>Ms Viktoriya Burdeina, Chief Specialist of AsMAP</p> <p>Ms Larisa Shvets, Chief Specialist of the International Cooperation Department of Loans and Investments Unit of Ukravtodor</p>	<p>Mr Andreas Schoen, Team Leader</p> <p>Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert</p>	<ul style="list-style-type: none"> <li>• Main recommendations of the LOGMOS Master Plan for Ukraine</li> <li>• Relevance of general recommendations for Ukraine</li> <li>• National Action Plan for the implementation of the Master Plan in Ukraine</li> <li>• Presentation of the country Road Map</li> <li>• Discussion on priority, involved stakeholders, status and steps for the future</li> <li>• Incorporation of the customs comments</li> <li>• Agreement on the approach and responsibilities for feedback, preparation of the country Road Map</li> <li>• Discussion on the future activities in logistics for Ukraine and in the region</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
Plaske JSC, Odessa  Mr Oleg Platonov, President	Mr Andreas Schoen, Team Leader	<ul style="list-style-type: none"> <li>• Single Window concept and its extension to all Ukrainian ports</li> <li>• Status of the implementation of the Single Window concept in the port of Ilyichevsk and the container terminal at Yuzhnyi</li> <li>• Situation with import traffic and Russian transit due to economic and political situation</li> </ul>
<b>June 2014</b>		
<b>Armenia</b>		
Mr Gagik Grigoryan, National Secretary of the PS IGC TRACECA in the Republic of Armenia, Yerevan	Mr Andreas Schoen, Team Leader Dr Khachatur Manukyan, Short-Term Expert	<ul style="list-style-type: none"> <li>• Status of the LOGMOS project</li> <li>• National Action Plan for the implementation of the Master Plan in Armenia</li> <li>• Forthcoming activities of the LOGMOS project</li> </ul>
Delegation of the European Union to the Republic of Armenia, Yerevan  Mr Ludovic Ciechanowski, International Aid/Cooperation Officer, Trade and Private Sector Development	Mr Andreas Schoen, Team Leader Dr Khachatur Manukyan, Short-Term Expert	<ul style="list-style-type: none"> <li>• Updates on the LOGMOS Master Plan and the work on the national Action Plan</li> <li>• Status of Pilot projects in Armenia</li> <li>• Approach towards Armenia with regard to the unsigned association agreement</li> <li>• Forthcoming activities of the LOGMOS project</li> </ul>
<b>Azerbaijan</b>		
Meeting of the National Working Group – Round Table on National Action Plan for the Road Map Implementation, Baku  Mr Akif Mustafayev National Secretary of the IGC TRACECA in Azerbaijan, Member of the	Mr Michel Gueriot, Key Expert II	<ul style="list-style-type: none"> <li>• Briefing on the activities of the TRACECA TA EU-funded projects in Azerbaijan</li> <li>• Current situation in the transportation sector of Azerbaijan</li> <li>• Bottlenecks</li> <li>• Presentation of LOGMOS project and its recent</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<p>Governmental Commission on the Development of TRACECA            Mr Vatan Gadjiev, Head of Coordination and Licensing Division, Ministry of Transport of Azerbaijan            Mr Nazim Ismailov, Head of Automobile Transportation, Ministry of Transport of Azerbaijan            Mr Ruslan Guseynov, Deputy Head of the Maritime Security Department, State Maritime Administration            Mr Elcin Gandjaliev, Head of Law and International Relations Division, State Maritime Administration            Mr Teymur Mammadov, Chief of Cargo Department, "Azerbaijan Railways" Ltd            Mr Gusameddin Melikov, Deputy Head of Tariff Regulation Department, "Azerbaijan Railways" Ltd            Mr Ilham Mamedov, Head of International Relations and Commerce Department, "Caspian Shipping Company" CJSC            Mr Nazim Mamedov, Engineer of International Relations and Commerce Department, "Caspian Shipping Company" CJSC            Mr Elmar Aliyev, Head of Commerce Division, Baku International Trade Sea Port            Mr Parviz Alizada, Commercial Service Engineer, Baku International Trade Sea Port            Mr Anar Ismayil, Land Transport Expert of the PS IGC TRACECA</p>		<p>activities</p> <ul style="list-style-type: none"> <li>• Preparation of the national Action Plan for the implementation of the Master Plan</li> <li>• Future cooperation and further steps to be taken</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<p>Headquarters of the PS IGC TRACECA, Baku</p> <p>Ms Iuliana Stasiuc, Head of the Team of Experts Mr Nazim Mammadov, Maritime Expert Mr Anar Ismayil, Land Transport Expert</p>	Mr Michel Gueriot, Key Expert II	<ul style="list-style-type: none"> <li>• Updates on LOGMOS project activities on national Action Plan based on LOGMOS Master Plan and Road Map</li> <li>• Role of the PS in the implementation of the Master Plan</li> <li>• Main recommendations of the LOGMOS Master Plan for the PS</li> <li>• Preconditions to set-up of a reliable trade data base</li> <li>• Further steps to be taken</li> </ul>
<p>Delegation of the European Union to Azerbaijan, Baku</p> <p>Ms Ulviya Abdullayeva, Programme Manager</p>	Mr Michel Gueriot, Key Expert II	<ul style="list-style-type: none"> <li>• Updates on LOGMOS project activities</li> <li>• Debriefing on the national Action Plan Round Table</li> <li>• Main recommendations of the LOGMOS Master Plans for Azerbaijan</li> <li>• Current situation in the transportation sector of Azerbaijan</li> <li>• Bottlenecks</li> </ul>
<b>Ukraine</b>		
<p>Ministry of Infrastructure of Ukraine, Kiev</p> <p>Mr Konstantin Savchenko, Head of Strategic Infrastructure Development and Scientific-Technical Policy Department</p>	Mr Andreas Schoen, Team Leader	<ul style="list-style-type: none"> <li>• Updates on LOGMOS project activities</li> <li>• Status of the national Action Plan</li> <li>• National Master Plan for freight and logistics</li> <li>• Soft measures and infrastructure improvement – no resources available due to current situation in Ukraine</li> </ul>
<b>Tajikistan</b>		
<p>Delegation of the European Union to the Republic of Tajikistan, Dushanbe</p> <p>Mr Ovidiu Mic, Second Secretary, Head of Operations Section</p>	Ms Yulia Usatova, Key Expert III	<ul style="list-style-type: none"> <li>• Updates on LOGMOS project activities</li> <li>• Presentation of the LOGMOS results</li> <li>• Status quo of ILC Nizhniy Pyandj</li> <li>• Information on cooperation with Tajikistan counterpart</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
		<ul style="list-style-type: none"> <li>Information on the round tables for the national Action Plan</li> </ul>
Mr Solih Muminov, National Secretary of the PS IGC TRACECA in the Republic of Tajikistan	Ms Yulia Usatova, Key Expert III Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert	<ul style="list-style-type: none"> <li>Debriefing on the meeting with the EU Delegation</li> <li>Final preparation of the mission</li> <li>Discussion of the feedback received on the draft Road Map</li> <li>Preparation of the national Action Plan for the implementation of the Master Plan</li> </ul>
Mr Fakhrudinov, Deputy Head of Land Transport Division of the Ministry of Transport Mr F.Ashurov, Specialist of the Information Division of the Ministry of Transport	Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert	<ul style="list-style-type: none"> <li>Discussion of the feedback received on the draft Road Map</li> <li>Preparation of the round table</li> </ul>
Ms Z.Fayazova, Chief Specialist of the Secretariat of the «ABBAT» Association	Ms Yulia Usatova, Key Expert III	<ul style="list-style-type: none"> <li>Discussion of the feedback received on the draft Road Map</li> <li>Preparation of the round table</li> </ul>
Mr S. Israilov, First Deputy Head of Transportation Service of Tajik Railways	Ms Yulia Usatova, Key Expert III	<ul style="list-style-type: none"> <li>Updates on LOGMOS project activities</li> <li>Discussion of the feedback received on the draft Road Map</li> <li>Preparation of the round table</li> </ul>
Mr D. Begmadov, Deputy Head of Track and Communications Service of Tajik Railways Mr S. Israilov, First Deputy Head of Transportation Service of Tajik Railways	Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert	<ul style="list-style-type: none"> <li>Updates on LOGMOS project activities</li> <li>Status quo of ILC Nizhniy Pyandj and railway connection</li> <li>Inputs to the national Action Plan</li> </ul>
Association of the International Automobile Carriers of the Republic of Tajikistan (ABBAT), Dushanbe  Mr Mahmady Shokirov, President Mr Baimurod Eshonov, Vice President	Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert	<ul style="list-style-type: none"> <li>Updates on LOGMOS project activities</li> <li>Status quo of ILC Nizhniy Pyandj</li> <li>Site visit to ABBAT Terminal in Dushanbe</li> <li>Information on PPP law short-comings</li> <li>Status of Tursunsade Terminal</li> <li>Inputs to the national Action Plan – comments on</li> </ul>





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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
Mr Solih Muminov, National Secretary of the PS IGC TRACECA in the Republic of Tajikistan		freight forwarding business, action items <ul style="list-style-type: none"> <li>• Future cooperation and further steps to be taken</li> </ul>
Ministry of Transport of the Republic of Tajikistan, Dushanbe  Ms Farida Yokubzoda, Head of International Relations Department Mr Fakhridinov, Deputy Head of Land Transport Division of the Ministry of Transport Mr K.Hizirov, Director of the State Enterprise "Automobile Transport and Logistics" JSC Mr F. Khakimov, Head of the Land Transport Department of the Ministry of Transport Mr Solih Muminov, National Secretary of the PS IGC TRACECA in the Republic of Tajikistan	Ms Yulia Usatova, Key Expert III	<ul style="list-style-type: none"> <li>• Presentation of LOGMOS project and its recent activities</li> <li>• Status quo of ILC Nizhniy Pyandj</li> <li>• Development of LC in Tursunzade</li> <li>• Current situation in the transportation sector of Tajikistan</li> <li>• Bottlenecks</li> <li>• Inputs to the national Action Plan</li> <li>• Preparation of the Action Plan</li> <li>• Future cooperation and further steps to be taken</li> <li>• Comments of the beneficiary on the final Road Map</li> </ul>
Site visit to ILC Nizhniy Pyandj	Ms Yulia Usatova, Key Expert III Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert	<ul style="list-style-type: none"> <li>• Site visit</li> <li>• Status of new developments</li> <li>• Visit to envisaged plot for the new railway connection</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<p>Round Table – National Action Plan for the Road Map Implementation, Dushanbe</p> <p>Mr Solih Muminov, National Secretary of the PS IGC TRACECA in the Republic of Tajikistan, Dushanbe</p> <p>Mr F.Khakimov, Head of the Land Transport Department of the Ministry of Transport</p> <p>Mr S.Kodyrov, Chief Specialist of the Land Transport Department of the Ministry of Transport</p> <p>Mr R.Davlatov, Chief Specialist of the Land Transport Department of the Ministry of Transport</p> <p>Mr D.Olimov, Chief Specialist of the International Relations Department of the Ministry of Transport</p> <p>Mr F.Ashurov, Specialist of the Information Division of the Ministry of Transport</p> <p>Mr Sh. Boboazizov, Leading Specialist of the Economics and Forecast Department of the Ministry of Transport</p> <p>Mr B.Sakgakov, Specialist of the Road Construction and Management Department of the Ministry of Transport</p> <p>Ms Z.Fayazova, Chief Specialist of the Secretariat of the «ABBAT» Association</p> <p>Ms L. Kislyakova, Head of the International Relations Department of the «ABBAT» Association</p> <p>Mr D. Begmadov, Deputy Head of Track and Communications Service of Tajik Railways</p> <p>Mr S. Israilov, First Deputy Head of Transportation</p>	<p>Ms Yulia Usatova, Key Expert III</p> <p>Ms Olena Nevmerzhytska, Regional Coordinator, Senior Short-Term Expert</p>	<ul style="list-style-type: none"> <li>• Presentation of the Master Plan</li> <li>• Presentation of the country Road Map</li> <li>• Discussion on priority, involved stakeholders, status and steps for the future</li> <li>• Incorporation of the customs comments</li> <li>• Agreement on the approach and responsibilities for feedback, preparation of the country Road Map</li> <li>• Discussion on the future activities in logistics for Tajikistan and in the region</li> <li>• Preparation of the national Action Plan for the implementation of the Master Plan</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<p>Service of Tajik Railways            Mr I. Faizulloyev, Deputy Head of SE “Automobile Transport and Logistics Services”            Mr R. Sadykov, Deputy Head of the Customs Control Organisation Division of the Customs Service            Mr M. Boboyev, Head of the Railways Division of the Ministry of Transport            Mr Kh. Fasunov, Leading Specialist of the Land Transport Supervision Division of the State Service on Supervision and Regulation in the Field of Transport            Mr Z. Boboyev, Chief Specialist of the Land Transport Supervision Division of the State Service on Supervision and Regulation in the Field of Transport</p>		
<b>July 2014</b>		
<b>Armenia</b>		
<p>South Caucasus Railways, Yerevan             Mr Ilya Kelperis, CFO            Mr Oleg Shatalov, Deputy General Director for Logistics            Mr Robert Yepremyan, Head of Operations            Ms Zara Agasafyanz, Deputy Head of Operations</p>	<p>Mr Andreas Schoen, Team Leader            Dr Khachatur Manukyan, Short-Term Expert</p>	<ul style="list-style-type: none"> <li>• Status of the LOGMOS project</li> <li>• National Action Plan for the implementation of the Master Plan in Armenia</li> <li>• Status of container operations of SCR: opening of own container handling facilities (apart from those of APAVEN) in Yerevan and on the railway line towards Iran</li> <li>• Active cooperation with Government within the planned railway North-South corridor to Iran</li> <li>• Continued cooperation with Georgian railway on the block train to Poti/Batumi</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
		<ul style="list-style-type: none"> <li>Concern of the operators on handling tariffs in Poti</li> </ul>
<b>Georgia</b>		
Ministry of Economy and Sustainable Development of Georgia, Tbilisi  Ms Ketevan Salukvadze, Director of Transport Policy Department Ms Ketevan Takaishvili, Head of Transport Corridor Development Division Mr Mikheil Paatashvili, Chief Expert of the Land Transport Division Mr Ramaz Giorgadze, Georgian Railway Mr Zviad Chkhartishvili, Marketing Manager, APM Terminals Poti	Mr Andreas Schoen, Team Leader Mr Michel Gueriot, Key Expert II Dr George Daborjginidze, Short-Term Expert	<ul style="list-style-type: none"> <li>Updates on LOGMOS project activities</li> <li>National Action Plan for the implementation of the Master Plan in Georgia</li> <li>Current situation in the transportation sector of Georgia: status quo of a new port project in Anaklia, improvements in logistics in Tbilisi, developments in Poti port</li> <li>Rail-ferry traffic and containerization of the goods</li> <li>Agreement between GE and ADY for scheduled train but not real BCT</li> <li>Situation in the rail-market</li> </ul>
Delegation of the European Union to Georgia, Tbilisi  Ms Muriel Lambert de Rouvroit, Project Manager Environment, Transport, Energy, NIF	Mr Andreas Schoen, Team Leader Mr Michel Gueriot, Key Expert II Dr George Daborjginidze, Short-Term Expert	<ul style="list-style-type: none"> <li>Status of the LOGMOS project</li> <li>National Action Plan for the implementation of the Master Plan in Georgia</li> <li>Current situation in the transportation sector of Georgia</li> <li>Future assistance needed by Georgia</li> </ul>
Revenue Service of Georgia, Tbilisi  Ms Maka Khvedelidze, Deputy Head of International Relations Department	Mr Andreas Schoen, Team Leader Mr Michel Gueriot, Key Expert II Dr George Daborjginidze, Short-Term Expert	<ul style="list-style-type: none"> <li>Status of the LOGMOS project</li> <li>National Action Plan for the implementation of the Master Plan in Georgia</li> <li>Further steps to be taken to streamlining existing rules and procedures with the EU's</li> </ul>



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Institutions / Events / Persons Met	LOGMOS Participants	Issues Discussed / Investigated
<b>Belgium</b>		
European Commission, Brussels  Mr Mathieu Bousquet (DEVCO F.3) Mr Stefaan Bil (DEVCO F.3) Mr Alain Baron (MOVE E.1) Mr Daniel Jacques (MOVE E.1) Mr Matthieu Loussier, Egis International	Mr Andreas Schoen, Team Leader	<ul style="list-style-type: none"> <li>• Presentation of the concept and the methodology of the Master Plan and the Road Map</li> <li>• Priorities in logistics and multimodal transport development in Ukraine</li> <li>• Financing of the transport infrastructure in Ukraine</li> </ul>
<b>September 2014</b>		
<b>Belgium</b>		
European Commission, Brussels  Mr Mathieu Bousquet (DEVCO F.3) Mr Stefaan Bil (DEVCO F.3) Mr Daniel Jacques (MOVE E.1) Ms Camelia Suica (EEAS) Mr Piotr Byczkowski (EEAS) Mr Alain Baron (MOVE E.1) Ms Joao Vieira (DEVCO H.2) Ms Laure Dupin (DEVCO H.2) Mr Detlef Pulsack, Team Leader of the IDEA II Project Dr Silvia Maffii, SSTE, IDEA II Project	Mr Andreas Schoen, Team Leader Mr Michel Gueriot, Key Expert II Ms Yulia Usatova, Key Expert III	<ul style="list-style-type: none"> <li>• Introduction of TRACECA prioritization methodology and core requirements for investment project pipeline – by Detlef Pulsack – Team Leader IDEA II project</li> <li>• LOGMOS project Master Plan – results, individual country road maps and recommendations – by Andreas Schoen, Team Leader LOGMOS project</li> <li>• Interactive discussion</li> <li>• TRACECA prioritization process – initial results, projects for the pipeline – by Detlef Pulsack</li> <li>• Questions/Discussion</li> <li>• Upon completion of the discussion - internal coordination meeting of the EC</li> </ul>